



THE WAY FORWARD

GEMADEPT NEWS

"Docking for Information"

September 2026



GEMADEPT RUN

FROM EVERY STRIDE TO A NEW SCHOOL



OWN
— YOUR
STRIDE —

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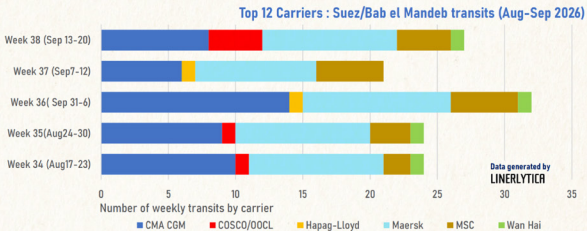
DIGITAL TWIN – WHEN PORTS OPERATE WITH A “DIGITAL REPLICA”



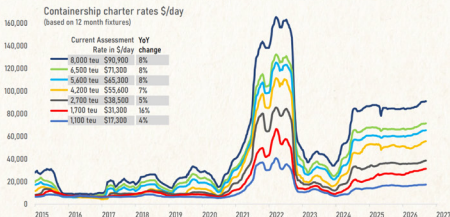
MARITIME MARKET UPDATE

Despite escalating tensions in the Middle East amid continued Houthis attacks from Yemen, shipping lines are gradually resuming transit through the Suez Canal. COSCO and OOCL are the latest carriers to return to the volatile Red Sea route, leaving their Premier Alliance partners as the only major carrier group yet to resume operations in the region. Meanwhile, total vessel capacity diverted via the Cape of Good Hope has fallen to a two-year low, accounting for just 4.6% of the global fleet.

Shipping Lines Continue to Resume Red Sea Services



Charter rates continued to edge higher across all vessel sizes as demand remained well above supply, while ocean freight rates stayed elevated across all major trade routes. The container vessel shortage has been further aggravated by a sharp rise in port congestion over the past two months, largely due to adverse weather conditions in East Asia. Although congestion at Chinese ports began to ease over the past week, delays remain significant despite carriers taking contingency measures such as skipping selected port calls.

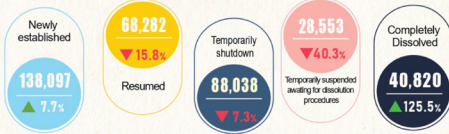


Congestion in Southeast Asia has continued to worsen as regional weather disruptions caused widespread vessel backlogs at downstream ports. The situation was further compounded last week by a cyberattack at the Port of Tanjung Pelepas, which disrupted terminal operations for one day on September 10.

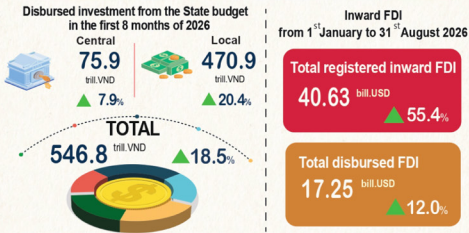
VIETNAM NEWS

INFOGRAPHIC: VIETNAM'S ECONOMIC FIRST 8 MONTHS OF 2026

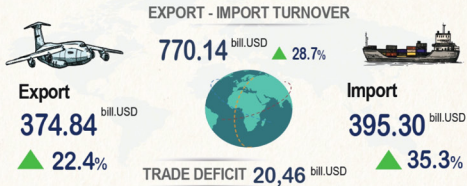
ENTERPRISE REGISTRATION IN THE FIRST 8 MONTHS OF 2026 (YoY)



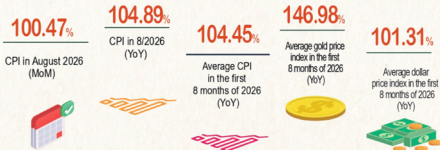
INVESTMENT (YoY)



EXPORT AND IMPORT OF GOODS IN THE FIRST 8 MONTHS OF 2026 (YoY)



PRICE INDEX



VIETNAM NEWS

FOREIGN DIRECT INVESTMENT ATTRACTION IN THE FIRST EIGHT MONTHS OF 2026

FOREIGN INVESTMENT

- Total registered capital (including newly registered, adjusted, and capital contributions/share purchases) reached USD 40.63 billion, a sharp 55.4% increase year-on-year.
- Realized project capital was estimated at USD 17.25 billion, up 12.0% compared to the same period last year, continuing to record the highest 8-month disbursement level in the past 5 years.
- Newly registered capital reached USD 21.72 billion across 2,771 projects (a 9.4% increase in the number of projects and a 96.8% surge in registered capital).
- Adjusted registered capital reached USD 12.21 billion across 819 projects, up 14.7% year-on-year.
- Capital contributions and share purchases totaled USD 6.7 billion across 2,062 transactions, up 50.1% year-on-year. Within this, share acquisitions without expanding charter capital reached USD 4.15 billion, while capital contributions to increase charter capital reached USD 2.55 billion.

INVESTMENT PARTNERS

- Singapore led with USD 7.62 billion, accounting for 35.1% of the total newly registered capital.
- South Korea ranked second with USD 5.67 billion, accounting for 26.1%.
- Followed by Hong Kong (USD 2.96 billion; 13.6%), China (USD 1.93 billion; 8.9%), Japan (USD 1.42 billion; 6.5%), and the Netherlands (USD 424.3 million; 2.0%).

TOP LOCALITIES IN FDI ATTRACTION

- Ho Chi Minh City led nationwide, attracting over USD 10.06 billion (a 167.0% increase year-on-year).
- Thai Nguyen ranked second, maintaining a large volume of capital driven by high-tech complexes.
- Followed by Bac Ninh, Hanoi, and Hai Phong.

EXPORT-IMPORT TURNOVER OF THE FDI SECTOR (INCL. CRUDE OIL)

- Exports: Reached USD 300.37 billion, up 26.9% year-on-year, accounting for 80.1% of the country's total export turnover.
- Imports: Reached USD 290.23 billion, accounting for approximately 73.4% of the country's total import turnover.

FDI TRADE SURPLUS

Recorded at USD 10.14 billion.





GEMADEPT NEWS



THE VIETNAM – FRANCE HIGH-LEVEL LEADERSHIP AND LEADING ENTERPRISES FORUM

On the afternoon of September 10, 2026 (local time), in Paris, the Ministry of Finance of Vietnam and the Movement of the Enterprises of France (MEDEF International) co-organized the Vietnam – France High-Level Leadership and Leading Enterprises Forum. The forum was honored to welcome the attendance and direction of General Secretary and State President To Lam and the President of the French Republic Emmanuel Macron.

The forum's discussion session was co-chaired by Minister Ngo Van Tuan and the Chairman of the Vietnam – France Business Council, Benoît Clocheret. At the event, leaders of leading enterprises and corporations from both countries delivered speeches and exchanged views across five sector groups: information technology, infrastructure, aviation – aerospace, energy, and healthcare – chemicals – pharmaceuticals. **Among them, Gemadept Group was honored to be the sole Vietnamese enterprise in the field of infrastructure and seaports to deliver a speech at the Forum, while also exchanging a strategic MOU with its French partner, CMA-CGM Group, under the witness of High-Level Leaders of both countries.**



This MOU will promote expanded cooperation and the development of new business activities between the two Corporations in the fields of electric barge transport, cargo transshipment centers, the International Maritime Financial Center (IMFC)...

Also within the framework of the program, representatives of Gemadept attended MEDEF International's discussion session, meeting and discussing with commercial organizations and leading enterprises of both countries regarding opportunities for economic, investment, and technological cooperation.

This visit by General Secretary – State President To Lam to France will open new opportunities for cooperation between Vietnamese and French enterprises to become increasingly solid, deep-seated, and effective. Gemadept Group together with its partner will continue to actively contribute to promoting trade flows between the two nations.



GEMADEPT NAMED AMONG FORBES VIETNAM'S TOP 50 LISTED COMPANIES 2026

Recently, Forbes Vietnam officially announced the "TOP 50 BEST LISTED COMPANIES IN VIETNAM 2026" list. The event where Gemadept Corporation continues to be honored proves the enterprise's solid governance foundation, outstanding execution capacity, and sustainable development orientation.

Forbes Vietnam's 14th list of the 50 best listed companies depicts a multi-layered, moving corporate picture. The presence and coverage across many industry sectors show that growth is finding new paths. And ultimately, what distinguishes outstanding enterprises is not just scale, but the ability to generate sustainable profits, use capital efficiently, and stand firm through cycles of fluctuation.

Gemadept being honored in the Companies in Vietnam 2026 the context of Gemadept 5-year strategy with the official and elevating its Group-level Promoting strategic partners continues to affirm capacity and optimal for a long-term development scale.



list of the Top 50 Best Listed carries special significance in entering the 2026-2030 repositioning of its brand governance model. cooperation with global Gemadept's operational organizational structure, ready

Heading towards Vision 2030, Gemadept focuses on deploying the Maritime-centric model, prioritizing the enhancement of cargo handling performance, maximizing port capacity, and comprehensively strengthening the value-added service ecosystem. This persistent effort continues to affirm Gemadept's leading position in the seaport and logistics industry, bringing long-term added value to shareholders, partners, and the community.



THE HOSE – DAIWA VIETNAM CORPORATE DAY 2026 CONFERENCE (SINGAPORE)

*Recently, Gemadept Corporation (HoSE: GMD) participated in a series of investment promotion activities at the **HOSE – Daiwa Vietnam Corporate Day 2026 Conference**. This is an annual international event organized by the Ho Chi Minh City Stock Exchange (HOSE) in collaboration with Daiwa Securities Group (Japan), serving as a direct bridge between leading Vietnamese listed enterprises and the large institutional investment community in Singapore, Japan, as well as global financial hubs.*

As a leading listed enterprise in Vietnam's Port and Logistics sector, Gemadept's representatives directly participated in 1-on-1 networking sessions and group discussions. Through these interactions, Gemadept engaged in dialogue and shared information with numerous major international institutional investment funds.



Regarding its development direction for the upcoming period, Gemadept highlighted its **'MARITIME-CENTRIC'** strategy, continuing to deepen its Port and Logistics Ecosystem and maximizing the utilization of the Maritime value chain. Notably, Gemadept also shared its vision of accompanying the City in participating in the development of the International Financial Center (IMFC) ecosystem in Ho Chi Minh City, opening opportunities to enhance connectivity and contributing to attracting more international cargo volumes to Vietnam's port system, including the Corporation's own port system.

Representatives from the investment funds attending the conference highly appreciated Gemadept's information transparency, the quality of its professional IR materials, and its solid internal strengths. The direct exchanges not only helped address the investors' in-depth concerns but also provided valuable market perspectives for the Corporation.

Active participation in the HOSE – Daiwa Vietnam Corporate Day 2026 Conference reaffirms Gemadept's commitment to enhancing the professionalism of its IR activities, building transparent communication channels, and strengthening sustainable cooperative relationships with the international financial community.

NAM DINH VU REACHES 3 MILLION SAFE WORKING HOURS

*On August 27, 2026, Nam Dinh Vu Port launched its 2026 Workplace Safety Campaign under the theme “**THINK SAFETY – TALK SAFETY – ACT SAFETY**,” reinforcing the shift from safety compliance to proactive safety ownership across the Port.*

The message is translated into practical actions in daily operations: **THINK SAFETY** – proactively identify hazards and assess risks; **TALK SAFETY** – communicate concerns, report Near Misses, and speak up about unsafe conditions; **ACT SAFETY** – take appropriate control measures and stop work when safety conditions are not fully ensured.

Nam Dinh Vu also continues to strengthen Safety Leadership, emphasizing the role of managers through Gemba activities, greater on-site presence, direct engagement with employees, and close follow-up on Safety Actions until risks are effectively controlled.



Notably, the campaign coincided with a proud milestone: **3,000,000** consecutive safe working hours without a Lost Time Injury (LTI). This achievement reflects the strong commitment and leadership of the Management Board, the responsibility of all employees, and the continued cooperation of partners in maintaining high HSSE standards.



GEMADEPT RUN: FROM EVERY STRIDE TO A NEW SCHOOL

Funded by 100% of ticket sales and voluntary donations from Gemadept Run 2025, the Huoi Hoc – Bao Nam 1 Preschool Site in Ky Son, Nghe An has officially been completed and opened, providing local children with a safer and better-equipped learning environment.

The project faced many challenges, from site surveys and planning to construction, due to the remote mountainous location, difficult terrain, and weather conditions. With the joint efforts of all parties and contributions from thousands of runners and supporters, the new school was successfully completed—marking another meaningful milestone in Gemadept Run's community journey.

With a total value of over VND 1 billion, the project includes two bright classrooms, a sanitation facility, staff accommodation, and essential teaching and learning equipment. More than improved facilities, the new school gives the children of Huoi Hoc better access to education and greater opportunities for the future.



GEMADEPT NEWS

GEMADEPT RUN: FROM EVERY STRIDE TO A NEW SCHOOL

The project reflects the values Gemadept Run has pursued throughout the years. Behind every BIB is not just a runner; every stride carries the power to create positive change.

As the Huoi Hoc school opens its doors, Gemadept Run is preparing for its fifth season. Gemadept Run 2026 will continue to connect employees, customers, partners, runners, and supporters to create even more meaningful journeys for the community.



The finish line of Gemadept Run 2025 may be behind us, but the impact of every stride continues.

Gemadept sincerely thanks all runners and supporters who helped turn the strides of Gemadept Run 2025 into a meaningful project for the children of Huoi Hoc.

Gemadept Run 2026 – OWN YOUR STRIDE will carry this journey forward, with every stride contributing to the community and a more sustainable future.

LOGISTICS TRENDS

DIGITAL TWIN – WHEN PORTS OPERATE WITH A “DIGITAL REPLICA”

From Singapore and China to Rotterdam and Antwerp, Digital Twin technology is emerging as one of the most notable features of the new generation of smart ports. By creating a Digital Twin of a port and continuously updating it with real-world data, operators can monitor, forecast and test different scenarios in a virtual environment before applying them in actual operations.

What does a Digital Twin mean for a port?

A Digital Twin is far more than a 3D model of berths and equipment. It connects real-time operational data from vessels, containers, berths, quay cranes, yard cranes, transport vehicles, cameras, radar systems, IoT sensors, weather data and port operating systems to create a digital representation that evolves continuously alongside the physical port.

This enables operators not only to understand “what is happening now?”, but also to answer “what would happen if...?” For example, what would be the impact on overall operations if a vessel arrived late, a berth assignment changed, a piece of equipment became unavailable, or truck traffic suddenly increased?

When combined with artificial intelligence and predictive analytics, Digital Twin technology can also support resource allocation and simulate different operating scenarios before they are implemented in the real world.

From Asia to Europe

Singapore officially launched its Maritime Digital Twin in March 2025. The platform integrates real-time data from vessels, port operations and environmental sensors, while using AI and predictive analytics to support the optimisation of port operations, energy consumption, safety and emergency response.

Notably, Singapore also positions its Digital Twin as a “sandbox” or testing environment, where new operating scenarios and technological solutions can be evaluated before being deployed in the actual port system.

At Ningbo-Zhoushan Port in China, the Meishan Port Area – one of the port’s major container handling areas and a demonstration zone for smart port development – is applying Digital Twin technology across the entire port area.

The “Digital Meishan” system replicates container truck movements, the location of individual containers, and the operation of quay and yard cranes, while connecting with intelligent operating and equipment dispatch systems. In 2025, Meishan alone handled more than 13 million TEUs.

Another Digital Twin system at Ningbo-Zhoushan Port was also put into operation in 2026, integrating production, equipment and maintenance data. The system strengthens coordination among vessels, equipment and berths, while improving real-time operational management.

In Europe, Port of Antwerp-Bruges has developed a Digital Twin that consolidates data from radar systems, cameras, sensors and drones to provide a real-time operational picture of the port area.

Meanwhile, Port of Rotterdam is developing a Digital Twin integrating infrastructure, vessel movements, weather conditions and hydrological data, while also applying digital simulation to vessel traffic, berth and infrastructure planning.

The greatest value: moving from “reaction” to “prediction”

Digital Twin technology offers ports three major groups of benefits.

- First, operational optimisation. By bringing vessels, berths, yards and equipment onto a single digital platform, ports can identify bottlenecks earlier, allocate resources more efficiently and reduce waiting times.
- Second, greater safety and reliability. Sensor data and equipment operating history can help detect abnormalities and support predictive maintenance. Scenarios involving extreme weather, equipment failure or accidents can also be simulated in advance.
- Third, better investment decision-making. Instead of testing changes directly on the physical system, ports can simulate additional berths or equipment, changes in terminal layout, or increases in handling capacity to assess their potential impact before capital is committed.

As vessel sizes, cargo volumes and logistics-chain complexity continue to increase, the ability to “operate a port twice” – first through its Digital Twin to identify the optimal solution, and then in the physical world – could become a new competitive advantage for ports in the future.





THE WAY FORWARD



GEMALINK INT'L PORT



PHUOC LONG ICD PORT



BINH DUONG PORT



PACIFIC MARINE EQUIPMENT



BINH DUONG TRANSPORT



GEMADEPT CONSTRUCTION



PACIFIC MARINE CO., LTD.



GEMADEPT CENTRAL



GEMADEPT DUNG QUAT



NAM DINH VU PORT



NAM HAI ICD



GEMADEPT PORT SERVICES



GEMADEPT ASL CO., LTD



PACIFIC STEVEDORING



Mekong Logistics



GEMADEPT CORPORATION

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